## North Penn School District

2018-2019 First Draft Preliminary Budget Board Worksession January 9, 2018



#### Budget Agenda

- Timeline
- 10,000 ft. summary overview
- Major drivers of budget
- Next steps

## 3 Step Process

Preliminary

Proposed Final

Final

#### Budget Timeline

| 1/9  | First Draft of Preliminary Budget<br>Board Worksession                            |
|------|---|
| 1/22 | Preliminary Budget Presentation Finance Committee Meeting                         |
| 2/1  | Preliminary Budget Discussion Special Finance Committee Meeting                   |
| 2/6  | Preliminary Budget Adoption Referendum Exceptions Consideration Board Worksession |

#### Budget Timeline

| February -<br>May | Budget Presentations and Updates Finance Committee Meetings Special Finance Committee Meetings |
|-------------------|--|
| 5/17              | Adoption of Proposed Final Budget<br>Board Worksession   |
| 6/21              | Adoption of Final Budget Board Action Meeting  |

### Balanced Budget

Revenues = Expenses

### Deficit Budget

Expenses > Revenues

## Surplus Budget

Revenues > Expenditures

0%

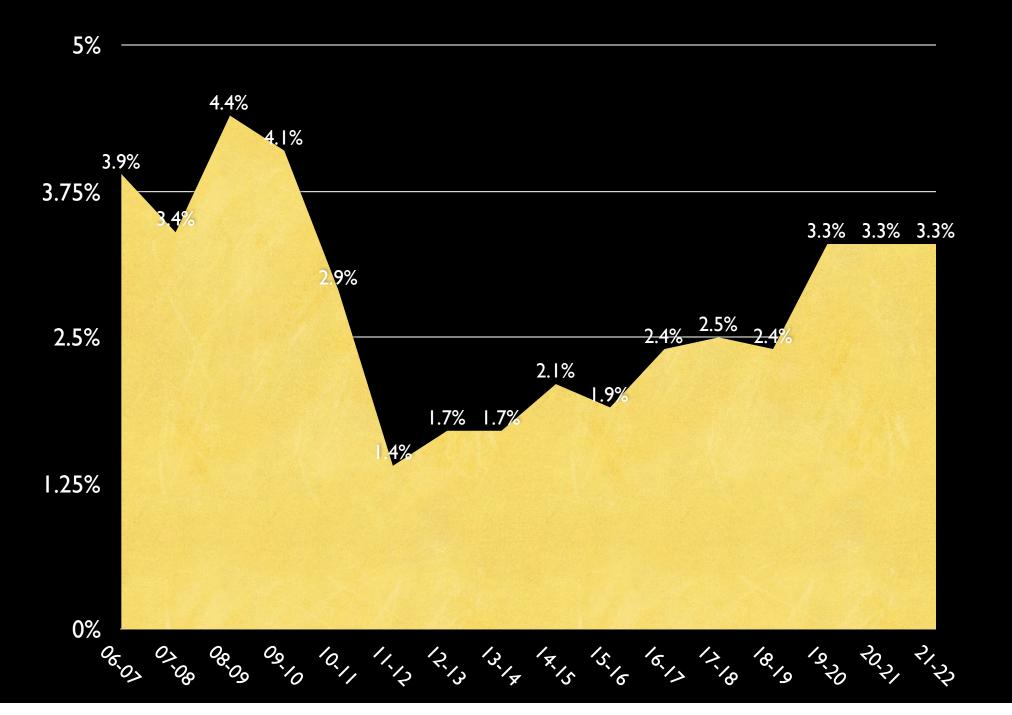
## \$9.7 M

Deficit Budget

#### Budget Comparison

| Fiscal Year<br>Budget | Revenues      | Expenses      | Surplus<br>(Deficit) |
|-----------------------|---------------|---------------|----------------------|
| 2018-2019             | \$250,888,429 | \$260,621,247 | -\$9,732,818         |
| 2017-2018             | \$247,856,963 | \$252,401,886 | -\$4,544,923         |
| \$ Change             | \$3,031,466   | \$8,219,361   | -\$5,187,895         |
| % Change              | 1.22%         | 3.26%         | 114%                 |

#### Act I Index



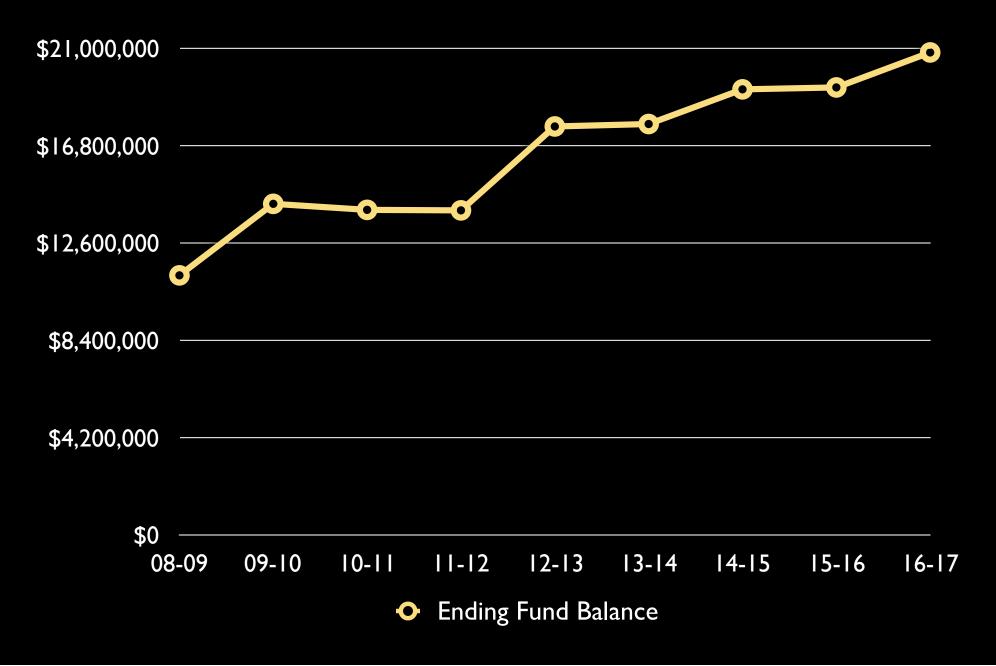
## Act l Exceptions

# Retirement Special Education

#### Fund Balance Breakdown 6/30/17

| Description                              | Amount       |
|--|--------------|
| Nonspendable (inventory & prepaid items) | \$567,199    |
| Assigned for self-funded insurance       | \$2,700,000  |
| Committed to PSERS                       | \$16,906,187 |
| Unassigned (8.00%)                       | \$20,844,091 |
| Total Fund Balances                      | \$41,017,477 |

#### Unassigned Fund Balance History



#### The Good...

- Expiration of technology lease ~ \$1.3 M
- No retirements as of yet ~ \$800,000
- Retirement rate ~ \$938,596

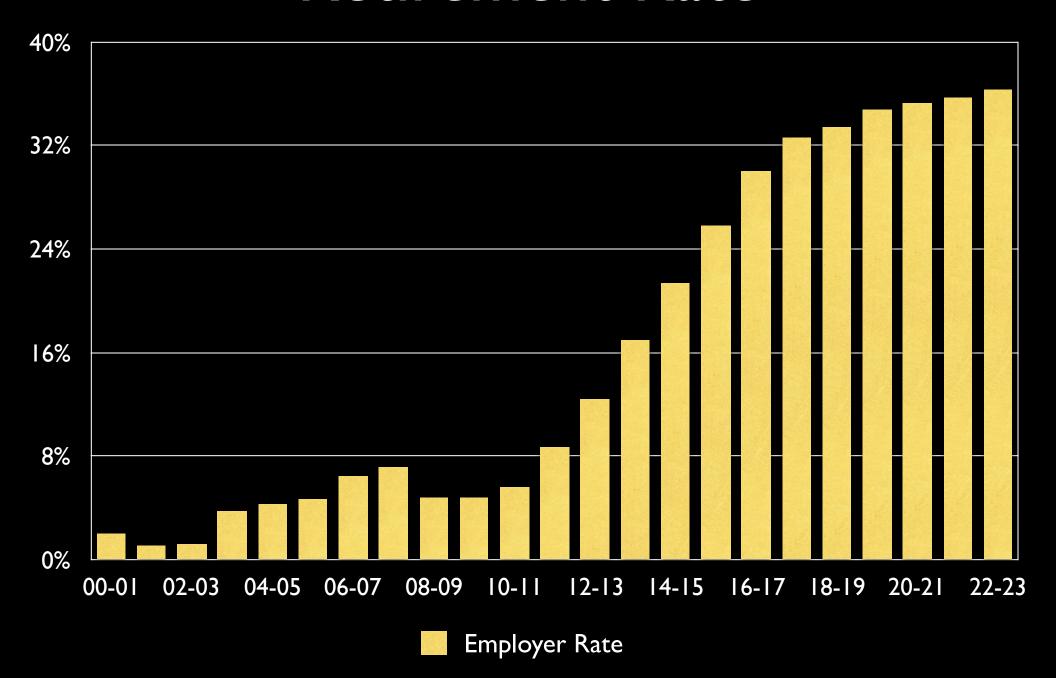
#### The Good...

- Health care 1st look rates ~ \$1.3 M
- Growth in EIT, transfer tax, investment income ~ \$1.25 M
- Growth in tax base ~ \$572,223

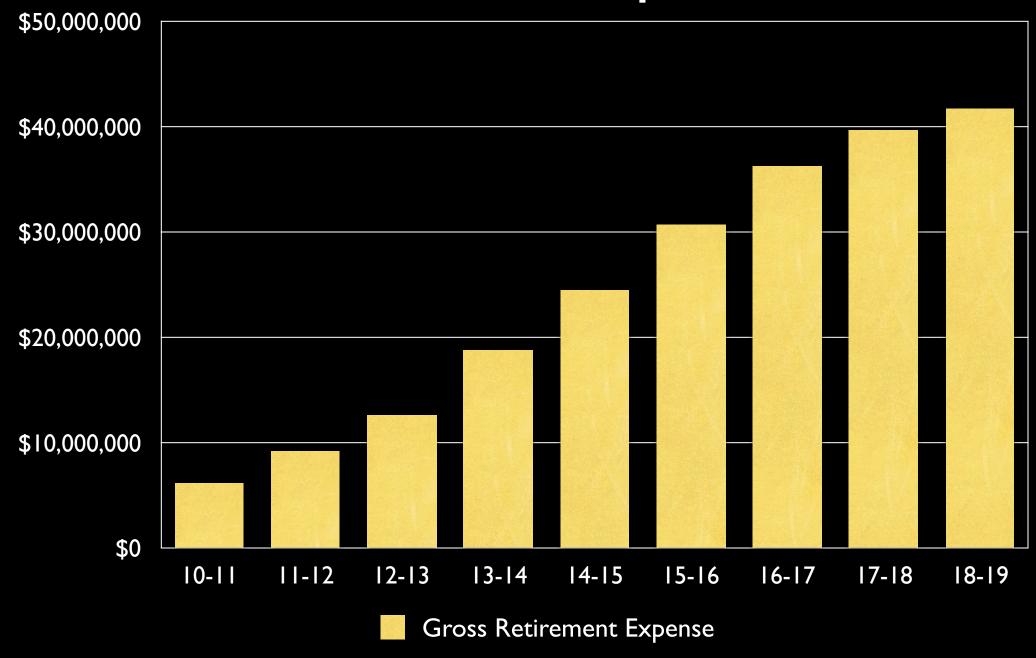
#### The Financial Challenges...

- Budgetary reserve ~ \$750,000 (0.58%)
- Purchase of new buses/band truck ~
   \$1.03M
- Retirement expense ~ \$2.0 M

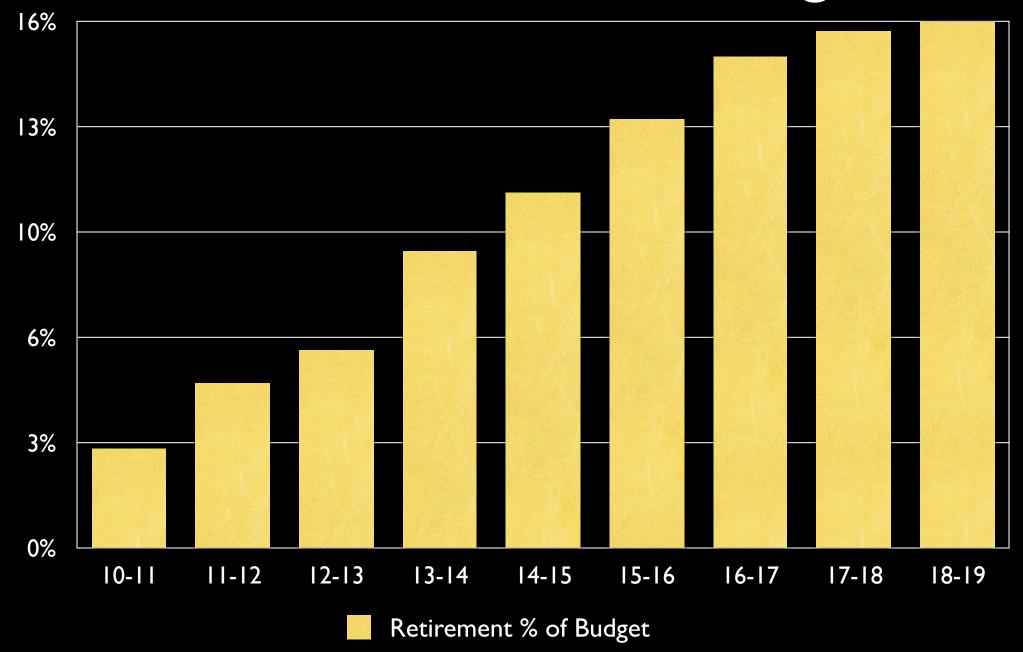
#### Retirement Rate



#### Retirement Expense



#### Retirement as a % of Budget



#### The Financial Challenges...

- Salary increases ~ \$3.2 M
- Digital initiative ~ \$1.5 M
- Charter school tuition ~ \$186,179
- Diesel fuel ~ \$60,000

#### The Unknowns...

- State funding ~ 2.0% budgeted
- Federal funding ~ 2.0% budgeted
- Retirements
- Staffing changes
- Worker's comp rates ~ 0% budgeted

#### Tax Scenarios

| Tax<br>Increase | Additional<br>Revenue | Remaining<br>Deficit | Average<br>Homestead<br>Increase |
|-----------------|-----------------------|----------------------|----------------------------------|
| 0.00%           | \$0.00                | \$9,732,818          | \$0                              |
| 1.00%           | \$1,727,169           | \$8,005,649          | \$36                             |
| 1.50%           | \$2,590,754           | \$7,142,064          | \$55                             |
| 2.00%           | \$3,468,381           | \$6,264,437          | \$73                             |
| 2.40%           | \$4,149,419           | \$5,583,397          | \$87                             |
| 3.38%           | \$5,848,507           | \$3,884,313          | \$123                            |

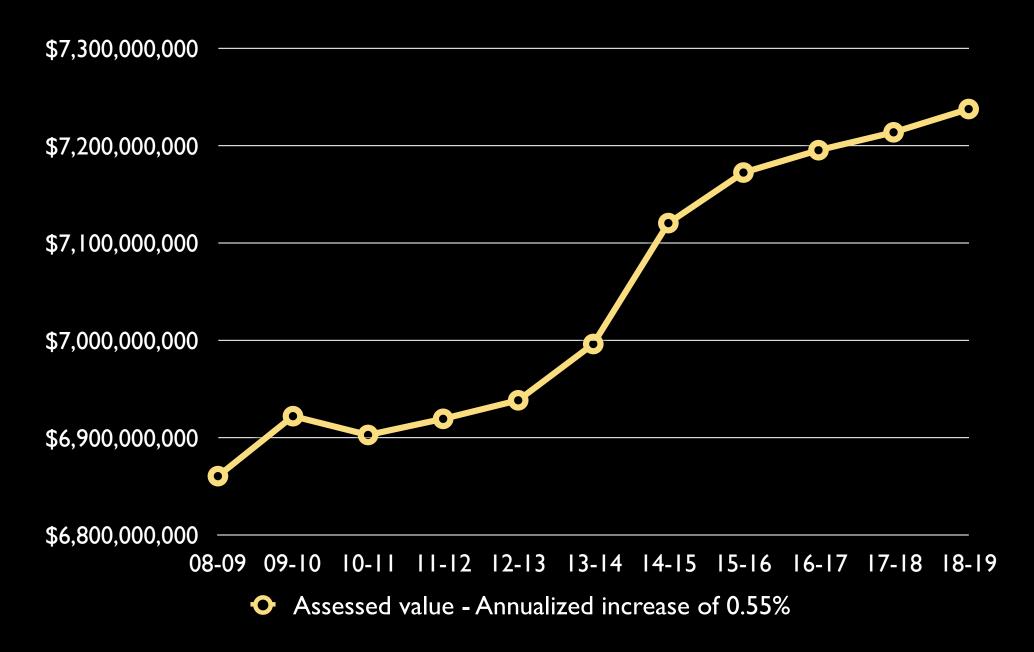
#### Next Steps

- Line item review of all revenues and expenses
- PSERS rate stabilization fund utilization analysis
- Staffing recommendations
- 5-year projections
- Refine and update data based on new information

#### Discussion



#### Tax Base History



#### Assessed Value Impact

| Fiscal Year | Assessed Value        | Millage | Revenue @ 97% Collection |
|-------------|-----------------------|---------|--------------------------|
| 2018-19     | \$7,238,158,680       | 24.6704 | \$173,211,222            |
| 2017-18     | \$7,214,246,587       | 24.6704 | \$172,638,999            |
| Change      | \$23,912,093<br>0.33% | 0.000   | \$572,223<br>0.33%       |